Consent Letter from Atle Vidar Nagel Johansen

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd Floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as the Non-Executive Director and Chairman of the Company in the draft red herring prospectus (the "**DRHP**"), intended to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

I hereby authorize you to deliver a copy of this consent letter to the RoC, the SEBI, the Stock Exchanges and any other regulatory or statutory authority as may be required. I also consent to this letter being disclosed by the book running lead managers, if required (i) by reason of any law, regulation, order or request of a court or by any governmental or competent regulatory authority, or (ii) in seeking to establish a defence in connection with, or to avoid, any actual, potential or threatened legal, arbitral or regulatory proceeding or investigation.

This letter may be relied upon by the Company, the book running lead managers, their respective affiliates and the legal advisors to the Company and the book running lead managers in relation to the Offer.

This consent letter is for information and for inclusion (in part or full) in the Offer Documents. I also consent to the inclusion of this letter as a part of "*Material Contracts and Documents for Inspection*" in connection with the Offer, which will be available to public for inspection, including on the website of the Company, from date of the filing of the RHP until the Bid/ Offer Closing Date.

I agree to keep the information regarding the Offer strictly confidential. All capitalized terms used herein and not specifically defined shall have the same meaning ascribed to them in the Offer Documents.

The remainder of the page is intentionally left blank

Yours faithfully,

Name: Atle Vidar Nagel Johansen
Designation: Non-Executive Director and Chairman

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

Citigroup Global Markets India Private Limited
First International Financial Centre (FIFC)
14th Floor, C-54 & 55, G-Block
Bandra Kurla Complex, Bandra East
Mumbai 400 051
Maharashtra, India

J. P. Morgan India Private Limited
J.P. Morgan Tower
Off CST Road, Kalina, Santacruz East
Mumbai 400098
Maharashtra, India

Kotak Mahindra Capital Company Limited
1st Floor, 27 BKC
Plot No. 27, 'G' Block
Bandra Kurla Complex
Bandra (E)
Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

Legal Counsel to the Lead Managers as to U.S. Law

Allen Overy Shearman Sterling (Asia) Pte Ltd
50 Collyer Quay
09-01 OUE Bayfront
Singapore 049 321

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Consent Letter from Amit Jain

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as a Non-Executive Independent Director of the Company in the draft red herring prospectus (the "**DRHP**"), to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

I hereby authorize you to deliver a copy of this consent letter to the RoC, the SEBI, the Stock Exchanges and any other regulatory or statutory authority as may be required.

I also consent to this letter being disclosed by the book running lead managers, if required (i) by reason of any law, regulation, order or request of a court or by any governmental or competent regulatory authority, or (ii) in seeking to establish a defence in connection with, or to avoid, any actual, potential or threatened legal, arbitral or regulatory proceeding or investigation.

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I agree to keep the information regarding the Offer strictly confidential. All capitalized terms used herein and not specifically defined shall have the same meaning ascribed to them in the Offer Documents.

The remainder of the page is intentionally left blank

Yours faithfully

____

Name: Amit Jain
Designation: Non-Executive Independent Director

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

Citigroup Global Markets India Private Limited
First International Financial Centre (FIFC)
14th Floor, C-54 & 55, G-Block
Bandra Kurla Complex, Bandra East
Mumbai 400 051
Maharashtra, India

J. P. Morgan India Private Limited
J.P. Morgan Tower
Off CST Road, Kalina, Santacruz East
Mumbai 400098
Maharashtra, India

Kotak Mahindra Capital Company Limited
1st Floor, 27 BKC
Plot No. 27, 'G' Block
Bandra Kurla Complex
Bandra (E)
Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

Legal Counsel to the Lead Managers as to U.S. Law

Allen Overy Shearman Sterling (Asia) Pte Ltd
50 Collyer Quay
09-01 OUE Bayfront
Singapore 049 321

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Consent Letter from Maria Syse-Nybraaten

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd Floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as the Non-Executive Director of the Company in the draft red herring prospectus (the "**DRHP**"), intended to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

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I agree to keep the information regarding the Offer strictly confidential. All capitalized terms used herein and not specifically defined shall have the same meaning ascribed to them in the Offer Documents.

Yours faithfully,

Name: Maria Syse-Nybraaten
Designation: Non- Executive Director

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

Citigroup Global Markets India Private Limited
First International Financial Centre (FIFC)
14th Floor, C-54 & 55, G-Block
Bandra Kurla Complex, Bandra East
Mumbai 400 051
Maharashtra, India

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Mumbai 400098
Maharashtra, India

Kotak Mahindra Capital Company Limited
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Bandra (E)
Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

Legal Counsel to the Lead Managers as to U.S. Law

Allen Overy Shearman Sterling (Asia) Pte Ltd
50 Collyer Quay
09-01 OUE Bayfront
Singapore 049 321

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Consent Letter from Meena Ganesh

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as a Non-Executive Independent Director of the Company in the draft red herring prospectus (the "**DRHP**"), to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

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I agree to keep the information regarding the Offer strictly confidential. All capitalized terms used herein and not specifically defined shall have the same meaning ascribed to them in the Offer Documents.

The remainder of the page is intentionally left blank

Yours faithfully,

Name: Meena Ganesh
Designation: Non-Executive Independent Director

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

Citigroup Global Markets India Private Limited
First International Financial Centre (FIFC)
14th Floor, C-54 & 55, G-Block
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Maharashtra, India

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Maharashtra, India

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Plot No. 27, 'G' Block
Bandra Kurla Complex
Bandra (E)
Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

Legal Counsel to the Lead Managers as to U.S. Law

Allen Overy Shearman Sterling (Asia) Pte Ltd
50 Collyer Quay
09-01 OUE Bayfront
Singapore 049 321

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Signature page to the consent issued in connection with the proposed initial public offering of equity shares of Orkla India Limited

Consent Letter from Per Havard Skiaker Maelen

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd Floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as the Non-Executive Director of the Company in the draft red herring prospectus (the "**DRHP**"), intended to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

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I agree to keep the information regarding the Offer strictly confidential. All capitalized terms used herein and not specifically defined shall have the same meaning ascribed to them in the Offer Documents.

The remainder of the page is intentionally left blank

Yours faithfully,

Name: Per Haavard Skiaker Maelen
Designation: Non- Executive Director

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

J. P. Morgan India Private Limited
J.P. Morgan Tower
Off CST Road, Kalina, Santacruz East
Mumbai 400098
Maharashtra, India

Citigroup Global Markets India Private Limited
First International Financial Centre (FIFC)
14th Floor, C-54 & 55, G-Block
Bandra Kurla Complex, Bandra East
Mumbai 400 051
Maharashtra, India

Kotak Mahindra Capital Company Limited
1st Floor, 27 BKC
Plot No. 27, 'G' Block
Bandra Kurla Complex
Bandra (E)
Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Legal Counsel to the Lead Managers as to U.S. Law

Allen Overy Shearman Sterling (Asia) Pte Ltd
50 Collyer Quay
09-01 OUE Bayfront
Singapore 049 321

Consent Letter from Rashmi Satish Joshi

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd Floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as a Non-Executive Independent Director of the Company in the draft red herring prospectus (the "**DRHP**"), to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

I hereby authorize you to deliver a copy of this consent letter to the RoC, the SEBI, the Stock Exchanges and any other regulatory or statutory authority as may be required.

I also consent to this letter being disclosed by the book running lead managers, if required (i) by reason of any law, regulation, order or request of a court or by any governmental or competent regulatory authority, or (ii) in seeking to establish a defence in connection with, or to avoid, any actual, potential or threatened legal, arbitral or regulatory proceeding or investigation.

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I agree to keep the information regarding the Offer strictly confidential. All capitalized terms used herein and not specifically defined shall have the same meaning ascribed to them in the Offer Documents.

The remainder of the page is intentionally left blank

Yours faithfully,

Name: Rashmi Satish Joshi
Designation: Non-Executive Independent Director

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

J. P. Morgan India Private Limited
J.P. Morgan Tower
Off CST Road, Kalina, Santacruz East
Mumbai 400098
Maharashtra, India

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Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Legal Counsel to the Lead Managers as to U.S. Law

Allen Overy Shearman Sterling (Asia) Pte Ltd
50 Collyer Quay
09-01 OUE Bayfront
Singapore 049 321

Signature page to the consent issued in connection with the proposed initial public offering of equity shares of Orkla India Limited

Consent Letter from Sanjay Sharma

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

Dear Sir/ Madam,

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Orkla India Limited (the "Company", and such initial public offering, the "Offer")

I, the undersigned, do hereby consent to my name being included as the Managing Director and Chief Executive Officer of the Company in the draft red herring prospectus (the "**DRHP**"), intended to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**") and the stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and the red herring prospectus (the "**RHP**") and the prospectus (together with the DRHP and the RHP, the "**Offer Documents**") intended to be filed with the Registrar of Companies, Karnataka at Bengaluru (the "**RoC**") and thereafter filed with the SEBI and the Stock Exchanges and other materials or documents in relation to the Offer (collectively, the "**Offer Documents**").

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The remainder of the page is intentionally left blank

Yours faithfully,

Name: Sanjay Sharma
Designation: Managing Director and Chief Executive Officer

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

Citigroup Global Markets India Private Limited
First International Financial Centre (FIFC)
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Mumbai 400 051
Maharashtra, India

Legal Counsel to the Lead Managers as to Indian Law

S&R Associates
Max House, Tower C
4th Floor, Okhla Industrial Estate Phase III
New Delhi 110 020, India

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Singapore 049 321

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co
Express Towers, 24th Floor
Nariman Point
Mumbai 400 021
Maharashtra, India

Consent Letter from Shantanu Maharaj Khosla

Date: June 10, 2025

The Board of Directors
Orkla India Limited
No.1, 2nd & 3rd floor
100 Feet Inner Ring Road, Ejipura
Ashwini Layout, Vivek Nagar
Bengaluru 560 047
Karnataka, India

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The remainder of the page is intentionally left blank

Yours faithfully,

Name: Shantanu Maharaj Khosla
Designation: Non-Executive Independent Director

cc:

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai 400 025
Maharashtra, India

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Legal Counsel to the Lead Managers as to Indian Law

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